

SABINE COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
MEETING MINUTES

March 28, 2016

The Sabine County Hospital District Board of Directors met for a Regular Meeting on March 28, 2016 at 5:30 PM in the Sabine County Hospital Board Room.

Present

Phil Yocom, President
Earl Willis, Board Member
Joe McNaughten, Secretary
Mark Pearson, Member at Large
Dr. Lana Comeaux, Board Member
Gary Williams, EMS Administrator
Diane Powell, District Administrator
Emily Taylor, Administrative Assistant

Others Present

Jerry Howell, Sabine County Hospital Administrator
Penny Ferguson, Daily News and More
Cecil Tatum, Sabine County Reporter/Toledo Chronicle
Montez McNaughten, Sabine County Citizen
Philip Blair, Sabine County EMS
Chloe Hardy, Sabine County EMS

- I. Mr. Yocom called the meeting to order at 5:30 p.m.
- II. Mr. Pearson opened the meeting with prayer.
- III. Public comments: None
- IV. Mr. Yocom asked if everyone has had a chance to review the minutes and financials. Mr. Willis stated he had a question over the Financials. He stated that he has been looking at past Sabine County Hospital financials when Edith McCaully was the administrator of the Hospital, he stated where we stand today is an up streak from where we were back then. He stated that he came across two pieces of paper. Mr. Yocom asked if what Mr. Willis was speaking on had to do with item XII consideration and discussion of the Financial Health of Sabine County Hospital District. Mr. Willis stated no. Mr. Yocom stated that it might be. Mr. Willis stated no he said he was researching for that line item but I will get to that. He stated he has two pieces of paper and would like someone to tell

him about information on them. Mr. Willis stated the papers he has was Sabine County Hospital financials from January 1 - December 2015 and the other is a piece of paper sent out with financials that has seven line items on it month by month. Mr. Willis stated something he found out and doesn't understand is that there is a line item named EMS Revenue on it and then 2 lines down there is EMS expenses. Mr. Willis stated in every case in 2015 that shows that the District lost money 12 months out of 12 months. He stated all he did was take the EMS expenses and took away the revenue. Mr. Willis asked why one is different from the other. Mr. Yocom asked what the total was at the end of the year. Willis stated a loss of \$129,000. Mr. Yocom asked Mr. Willis how much the Board was paying Acadian to cover the County. He stated \$325,000 a year. Mr. Willis what does that have to do with this issue? Mr. Yocom stated because we are saving the tax payers \$200,000 is what that has to do with it. Mr. Pearson stated he thought we were approving the financials from the previous meeting and to him this discussion was more in a year-end review. Mr. Pearson stated that there was another line item for this discussion and we could go over the issue in more depth then. He stated that we were only approving the financials from February. Mr. Willis stated so we will get the answer later. Mr. Pearson stated yes you have asked for a line item XII and that issue falls more into that category. Mr. Willis stated that was fair and he moved to accept the financials and minutes. Mr. McNaughten seconded. Motion passes.

- V. Mr. Howell stated he has handed out the statistics for February that shows 68 inpatient days YTD vs. the 45 for the same period in 2015, swing bed are down 48 vs. 53 but overall patient days are 116 and in 2015 it was 98, ER visits were about the same but admits from ER are up 63%, outpatient visits have increased approximately 20% over February of last year and clinic visits are up 34% compared to the same time period last year. He stated that March continues to look good and may be the best month so far this year. Mr. Howell stated that the annual health fair would be May 13 at the Court House Square. He stated that it would involve several agencies. He stated that they were going to try and focus on the children and also the older citizens of the community. Mr. Howell stated that Preferred would be doing athletic physicals in May for the area high schools. He stated that March 30th is Doctor's Days and he certainly appreciates what the Doctors do for this community. Mr. Howell stated that all the walls have been painted but the base boards originally ordered would not work and new ones have been ordered. Mr. Howell asked Mr. Yocom who was responsible for the plants and flowers at the Hospital. Mr. Yocom stated that Preferred was responsible for maintaining the grounds. Mr. Howell asked if it would be ok to cut the two shrubs out by the drive way. Mr. Yocom stated that it would be ok to do that. Mr. Howell stated that Electronic Health record vendor that Preferred used was sold to another provider but he was unsure what this meant for Preferred. He stated that Preferred will probably have to go through a transition phase and some additional training. Mr. Howell stated that Mareika Gay has accepted the Chief Nursing Officer position on a full time basis. He stated that Mareika has been the interim since the position has been open and he was very pleased with the work she has been doing. Mr. Howell stated that Chris Melcher has been appointed to the Board of Directors of the Veterans' Caucus of the American Academy of Physician Assistant. He also stated that Dr. Natalia had signed another contract with Preferred. Mr. Pearson stated that it's not secret that other providers were coming in and setting up all around. He stated

that on the next report he would like to see maybe a plan to be more proactive where Preferred was going to stay ahead. Mr. Pearson also stated that he has yet to hear from Mr. Howell about the prices at the lab being so much more than other places. He stated that it continues to be a huge problem with the people of the community and also a concern of his personally. Mr. Howell stated that Dr. Carolino is on staff at Sabine County Hospital and just recently moved to a fulltime privileges at Sabine County Hospital. Mr. Howell stated he did not know of any other providers in Hemphill. He also stated that Preferred is talking with another physician about practicing in Sabine County. Mr. Pearson asked if it had been confirmed about an Urgent Care setting up in the community or was that still just rumor and gossip. Mr. Pearson stated it was better to be proactive than reactive. Mr. Howell stated they were being proactive when they brought Dr. Backofen in to the community and they are also looking at another physician. Mr. Howell stated that they are being proactive but he may not be able to tell the Hospital Board every step due to strategic planning. Mr. Yocom stated that Mr. Howell stated about 2 months ago in a meeting that Preferred was going to set new outpatient lab prices and wants to know if the changes have happened. Mr. Howell stated that it was still in the works with having to get equipment and other items but it was in the works. Mr. Yocom asked what buying new equipment had to do with setting new prices. Mr. Howell stated that they would be able to run more tests in house therefore they could charge less than having to send it out. Mr. Yocom stated that he didn't see where this piece or pieces of equipment that is being purchase was going to affect every lab that is ran at Sabine County Hospital but they continue to charge a higher rate. Mr. Pearson stated double to triple others rates at times. Mr. Howell stated that was a true statement but there is a big picture. He stated that he would like to remind everyone that what they charge and what they get paid is another thing. Mr. Howell stated that all providers have a set rate they will pay for a test and they are only allowed to charge that amount and if the patient come in without insurance then they do give them a pay reduction. Mr. Yocom stated that then they go out and charge the patients the difference is that correct. Mr. Howell stated that is incorrect. He stated if they charge \$1000 for a test and the insurance says they only allow them to bill \$500 the amount between the billed amount and the allowed amount Preferred could not turn around a charge the patient for. Mr. McNaughten stated that Mrs. McNaughten received a bill the other day from several years ago as it was one of these case. Mr. Yocom stated that he received a bill from Preferred after insurance had paid for \$200. Mr. Howell stated that if they had a deductible or a co-pay then it would apply. Mr. Yocom stated that he understands business, strategic moves and insurance but he did not understand why the labs that are not affected by the new equipment that is being purchased couldn't be lowered. Mr. Howell stated that he understands and appreciated what they are saying but the process is system wide and some has to do with the way Medicare is being billed and they just want to make sure everything is being taken care of. Mr. Yocom asked if when Mr. Howell says system wide was that only for Sabine County Hospital or all of Preferred Leasing hospitals. Mr. Howell stated all Hospitals. Mr. Yocom stated so all Preferred Hospital have been charging two and three times more than other hospitals. Mr. Howell stated that he is unaware what other hospitals are charging. He stated once again what is charged and what is paid is two totally different things and he would be happy to bring an example of how Blue Cross pays them and there is going to be a big amount that does not get paid for and that amount Preferred

could not bill far. Mr. Yocom asked when they could anticipate new pricing to become effective. Mr. Howell stated that he would have feedback on this next month. Mr. Williams asked if Dr. Carolino is working at Sabine County Hospital now. Mr. Howell stated that he was on staff and he could be on staff at two hospitals as long as he meets the 30 mins response time. Mr. Williams asked if Dr. Carolino is working the ER. Mr. Howell stated he did not have to work the ER to be on staff. Dr. Carolino has admitting privileges at Sabine County Hospital. Mr. Willis asked who Dr. Carolino works for. Mr. Pearson stated CHI. Mr. Yocom asked what if he wanted to work the ER. Mr. Howell stated that he would be willing to talk to him and see if they could work out a contract but it would have to be a separate contract. Mr. Willis moved to accept the Hospital Administrator's Report. Mr. McNaughten seconded it. Motion passed.

- VI. Mr. Yocom moved to cease all participation in the 1115 Waiver Program with Preferred Management until further notice. Mr. Willis asked why. Mr. Yocom stated because the board has been trying for over a year to get financial information about how the 1115 Waiver money is being spent in this county. He stated that all Preferred gives the board is one line item on the financial statement. Mr. Yocom stated Preferred will not get any more specific than it has been on the money being spent in the community. He stated that he asked Jerry for a copy of the DSRIP plan that they are required to file for the 1115 Waiver program that has bench marks. Mr. Yocom stated that one says to extend the primary care clinics to include evening and or weekend's hours. He stated that there was another one that stated to increase primary care clinic volume of visits and evidence of excess patients seeking services. Mr. Yocom stated that a third one was basically the same thing increase the number of primary care encounters, increase the number of clinic visits by 20% over the base period by 20%. Mr. Yocom states that the Board has never got a report on the DSRIP until he had asked for it. He stated that they have never gotten report on how they are in compliance with the 1115 Waiver Program and obligations. He stated that if you look at the headline it is titled Health and Human Services on the top. Mr. Yocom stated that this was what Preferred is telling the Feds but to his knowledge they have not expanded the Clinic hours into the Evening time or weekends. Mr. Yocom stated until the Board has received information that confirms all of that and they receive a good detailed information on how the tax dollars of Sabine County are being spent he does not believe that the District should participate in the program anymore. Mr. Willis stated that he does not believe that Mr. Yocom knows what he is talking about. He stated that Preferred does bring money back into Sabine County and he thinks Preferred did give the Board something at one time that said they have \$1.6 million in salaries. Mr. Yocom stated that it does not say anything about the program being used to pay salaries. Mr. Pearson stated to Mr. Willis that this was not an "I think situation". Mr. Willis stated he would not say I think anymore. Mr. Pearson stated in the past when Mr. Willis would come before the Hospital Board or himself for any of the Board Members do you need the burden of proof stuff and factual. He stated that they would not be factoring in any I think. Mr. Willis stated he needs to change his words. He stated that he knows that Preferred has given the information about how they spend the money at Sabine County Hospital. Mr. Yocom stated that Preferred says they are paying Doctors but nothing on the paper that Jerry had provided him with has anything to do with doctors salaries. He stated that the doctors salaries do not add up to the amount that Preferred received. Mr.

Yocom stated that they receive a lot more money than they are paying out in Doctors salaries. Mr. Yocom stated to Mr. Howell that if he was going to shake his head he needed to prove it. Mr. Howell stated first of all where the DSRIP program goes is he has reports that Preferred have to fill out and send into the DSRIP organization. He stated that Preferred's home base for the program was out of University of Texas Medical Branch in Galveston. Mr. Howell stated that there is very specific information Preferred has to provide to them. He stated that the information is forwarded to them and they review it and in addition Preferred goes through an audit with Myers and Stalking CPA Firm who DSRIP has contracted through to do the audit. Mr. Howell stated there is a process that has to be gone through to submit and that goes through review then again by an accounting firm. Mr. Howell stated he does not know off the top of his head how much money Preferred got back last year from DSRIP but last year Preferred paid out approximately \$1.4 million in physician and mid-level's salaries but that would exceed what was received from DSRIP. Mr. Yocom asked about the extended hours and the increase in the number of patients. Mr. Howell stated that he would have to go back and reread the details on those. Mr. Yocom stated that they have been asking for the information for over a year on exactly how they spend the tax money back in Sabine County and all Preferred will say is they are paying salaries. He stated that granted that is important but Preferred has never shown any proof that was what it is being spent on. Mr. Yocom stated there was a motion on the table is there a second? Mr. Pearson asked if there was special stipulations on the further notice or just further notice. Mr. Yocom stated that it was until the Board gets proof on exactly how Preferred is spending the tax dollars of Sabine County. Dr. Comeaux asked when the deadline was. Mr. Howell stated that there are a couple different deadlines. He stated that there was one that you can file a relief and generally it's in December when the DSRIP is done or maybe the deadline is in September. Dr. Comeaux stated so you don't have to know tonight. Mr. Howell stated no he was not asking for anything tonight. Dr. Comeaux moved to table the motion. Mr. Yocom stated Dr. Comeaux could not table the motion because he has not received a second on his motion. Mr. Pearson seconded, Mr. Yocom's motion to stop participation in the 1115 Waiver Program with Preferred until further notice. Mr. Pearson stated that Mr. Howell said a key word earlier when he stated that Preferred has to supply very detailed information and Mr. Pearson stated he knows that the Board has asked for detailed information before and didn't get it. Mr. Howell stated that he didn't know if this applies to everything some protected health information that has to be provided in the in the information that he cannot provided to the Board. Mr. Howell stated that he wanted to be clear on his answer and his answer wasn't that he would not give the Board the information but could not give the information because of protected health information. Mr. Yocom stated that the board was not asking for patient information but for financial information from the program. Mr. Howell stated that he was receiving two different things that Mr. Yocom is asking for financial information and Mr. Pearson is asking for detailed information. Mr. Pearson stated Preferred has supplied the state with very detailed information, he stated that the Board has asked for very detailed information involving the hospital and different things and Preferred is still yet to provide that detailed information. Mr. Howell stated that the Board has to understand that some of that detailed information is proprietary. Mr. Pearson stated that Mr. Howell has to understand that he is just looking out for the tax paying citizens of Sabine County. Mr. Yocom stated

that nothing is proprietary when it comes to tax money. He stated under Texas Law when tax payer money is involved it is now an open record and subject to open records request unless you can get a judge to show it is proprietary. Dr. Comeaux asked if Mr. Howell would see if we could receive the information, Mr. Howell stated some of the information yes but not all the information. Mr. Pearson stated he wants to see where the 1115 Waiver Money is being spent back in Sabine County. Mr. Howell stated he understood that request and would forward that request but they were really talking about two different things because they are referring to uncompensated care and DSRIP. Mr. Yocom stated yes because Preferred receives a match on both. Mr. Yocom stated that there was a motion and a second is there any further discussion. Mrs. Hardy asked if the Board was asking for a detail line by line item like salary, education, or outreach program. Mr. Yocom stated he would settle for anything at that time. Mr. McNaughten stated it was his understanding that the 1115 waiver was to help small rural hospitals stay in operation and that's what it is doing. He stated that he believes that Mr. Yocom was just trying to start a problem. Mr. Yocom stated that he was just looking out for the tax paying citizens of this community. Mr. McNaughten stated to Mr. Yocom that he needed to resign because Mr. Yocom wasn't doing what he should be doing for the citizen of Sabine County had elected him to do. Mr. Yocom stated they elected him to keep the Hospital open and running and he has done that. Mr. Willis stated that if that was a motion he would seconded it. Mr. McNaughten stated yes. Mr. Yocom stated it had to be but on the agenda then because it was out of order. Mr. Yocom stated that there was a motion and a seconded to stop participating with Preferred in the 1115 Waiver program until further notice. Dr. Comeaux asked if the motion could be tabled. Mr. Yocom stated that you could table a motion. Dr. Comeaux moved to table Mr. Yocom motion to stop participation with Preferred in the 1115 Waiver program until further notice. Mr. McNaughten seconded. Dr. Comeaux, Mr. Willis and Mr. McNaughten voted yes. Mr. Yocom and Mr. Pearson voted no. Motion passed.

- VII. Mr. Williams stated that in the month of February the call volume was up 137 runs with an average response time of 9 minutes and 52 seconds. He stated that the number of no transports were down and that means we have more billable calls. Mr. Williams stated that Med 3 was back up and running with a lot of positive feedback from everyone. He stated that Life Air Rescue would be teaching a Pediatric Advanced Life Support class on March 30 at a discounted price. Mr. Williams stated that we had just finished up physical agility on March 22 and everyone other than a few of the part time staff had completed this. Mr. Williams stated that the new protocols have been approved and signed by Dr. Andy. He stated that all employees will get training as they come on shift by the Supervisors for the new protocols. Mr. Pearson stated that he was glad to have Med 3 up and running. Mr. Howell asked for a copy of the new protocols so the providers could read through it. Mr. Yocom stated that about three weeks ago last Saturday his son called 911 on his grandmother and the Ambulance service showed up very promptly and asked all the right questions to figure out what was going on. He stated they had to life-flight her. He stated that a few days after she returned home she had another episode; Chloe and Vicky came out to check her out and that made her feel better just knowing someone was there. Mr. Williams stated that every once in a while he gets to go out on calls with the Ambulance crew that are one shift for the day and he does not believe that any of them work any

different whether he is there or not. Dr. Comeaux stated that the reason the District went to their own EMS Service was because of the lack of service the other provider was providing. She stated that the response times look great but asked him to elaborate on the calls that are over 30 minute response times. Mr. Williams stated that the majority of those are at the end of 3315 on the South end of the county or up in Shamrock Shores area and it take some additional time to get to those locations. Dr. Comeaux asked if there were any units every parked in those areas. Mr. Williams stated no. Dr. Comeaux asked if the trucks are on any rotation so they miles will even out over time. Mr. Williams stated that they have not been rotated out or really thought about that but they are on a 3 year depreciation schedule then they will remount. Dr. Comeaux moved to accept the EMS Administrators report. Mr. Pearson seconded it. Motion Passed

- VIII. Diane Powell, Sabine County Hospital District Election Administrator stated that she certifies that all candidates are unopposed for election to office for the election to be held on May 7, 2016. Mr. Yocom moved to cancel the May 7, 2016 Sabine County Hospital District Election. Dr. Comeaux seconded. Motion passed.
- IX. Ms. Powell stated that every two year the Board is required to receive depository bids. She stated that it was time and just needs the approval of the board. Mr. Yocom moved to allow Ms. Powell to solicit depository bids. Dr. Comeaux seconded. Motion passed.
- X. Mr. Yocom stated that it does not cover the taxes but they will be put back on the tax roll. Mr. Yocom moved to accept the bid on delinquent properties. Mr. McNaughten seconded. Motion passed.
- XI. Mr. Howell stated that the Burke Center has asked to utilize a room for office space within the hospital. He stated that they will be seeing some of their patients at the hospital so the patients do not have to drive out of town for appointments. Mr. Howell stated that they are just asking for the Board approval for Preferred to enter into a contract with the Burke Center. Mr. Howell stated that they cover 12 counties and they provide emergency counseling when people are having trouble. Mr. Howell stated that the Burke Center would be doing some ongoing counseling for people that are now having to drive to Jasper, Lufkin, Nacogdoches or other neighboring counties. Mr. Yocom stated that this piggy backs on if you get them in for counseling and appointments to make sure they are staying on their meds then it cuts down on the traffic in ER or less calls for law enforcement to deal with. Mr. Yocom stated that he assumes that there will be no charge for the Burke Center to use the office space. Mr. Howell stated that he and the Burke Center hadn't talked about a price but, that there would have to be a charge of some kind from a contractual standpoint. Mr. Yocom stated like a dollar a year. Mr. Howell stated yes something like that. Dr. Comeaux moved to allow Preferred Leasing and the Burke Center to enter into an agreement. Mr. McNaughten seconded. Motion Passed.
- XII. Mr. Willis stated that he has two pieces of paper that are titled Sabine County District Financials for January 1 through December 31, 2015 and 2016. He stated that if you take the information that out of one the means the EMS revenue has not made up the expenses for EMS. Mr. Willis stated that he would be happy to show anyone the paper that it is a

simple addition and subtract problem. Mr. Yocom stated that the paper Mr. Willis has is not a P&L. Ms. Powell stated that it was a check registry that Mr. Willis had asked for and it does balance with the financials that the Board is given every month. Mr. Willis asked where. Ms. Powell stated that the bottom of the page where it says checking it will balance with what is on the paper. Mr. Willis stated ok. Mr. Willis stated that the reason that he started looking at papers in the first place he has been trying for a long time to get a 5 year plan ahead. He stated that he asked the Board to let him work on that and bring it back to the Board. Mr. Willis stated that the first thing he would like to discuss is the Hospital itself Sabine County Hospital. Mr. Willis stated that if you will look at the chart he has made up it will show you the Hospital is running in a certain range but there are down phases that the hospital goes through. He stated that this will give you an idea that Preferred looks at and reports back to the Board. Mr. Willis stated that if you look at the chart it shows that Preferred is doing quite well. Mr. Pearson responded to Mr. Willis you can tell all that from this chart. Mr. Willis stated sure can. Mr. Willis stated that at one time Mr. Pearson stated that it had went down like 6 or 7%. He stated that there was 3 different charts on that paper. Mr. Pearson asked Mr. Willis to remind him of what he has said exactly because I do not recall a percentage. He stated that he does recall himself stating the District had lost money seven months out of a 12 month time. Mr. Pearson stated that there was no foot notes or anything that explains anything on the chart all he sees is a lots of number with percentages and other things. He stated that there is also a pie chart that shows something. Mr. Willis asked if there was a heading at the top of the paper. Mr. Pearson stated yes Admissions and Swing bed. Mr. Yocom stated that all that shows is what kind of people has been at the hospital not what kind of financial health the hospital was in. Mr. Pearson that Hemphill has the biggest provider in East Texas setting up shop in this county and he does not see where he shows that on the chart. Mr. Willis stated that the chart shows where they have been it is from information gathered from 2014 and 2015. Mr. Pearson stated he wants to know where they are going he knows where they have been. He stated we need to look at who may be becoming president, or if Obama Care will be over turned. Mr. Pearson stated that you cannot get a five year plan in Health Care because you never know what's going to happen. Mr. Willis asked Mr. Pearson if he thought the Board should have a plan. Mr. Pearson stated yes he does think the Board should have a plan. Mr. Pearson stated that he is irritated and he will be very blunt about it. He stated that he has set in board meeting after board meeting and watched Mr. Willis make accusations that the Board is breaking the law or doing illegal things with no proof of any such thing. Mr. Pearson stated then it gets out in the public and people hear this it causes panic. Mr. Willis stated that he was hoping that the Board would be able to understand the chart and obviously no one can but the reason he has stopped working on the chart today was because he did not know what was going with you all and CHI. Dr. Comeaux asked why Mr. Willis was referring to as you all She stated that this was the kind of stuff Mr. Pearson was talking about and she does not condone it or will she tolerate Mr. Willis making bogus accusations. Dr. Comeaux stated that when Mr. Willis groups the Board he is including her and she has had nothing to do with CHI. Mr. Willis stated that he was sorry for saying you all but Mr. Yocom has had contact with CHI going through Alex Fuller. Mr. Yocom stated prove it. Mr. Willis stated that he has the bill where the District paid Alex Fuller. Mr. Yocom stated a bill does not mean a damn thing. Mr. Willis stated that we paid him for nothing. Mr. Yocom stated

that the Board was getting off topic and unless Mr. Willis has something else about financial health of the hospital then the Board needed to move on. Mr. Willis stated that was what Mr. Yocom does every time. No Action Taken.

XIII. Executive session at 6:32 P.M.

A. Concerning the Sabine County EMS Ambulance Station.

B. Concerning Contract Matters

XIV. Return to open meeting at 7:51 p.m.

XV. Mr. Yocom stated that the financial committee would try to enter into a lease agreement for the current administration building with up to a two year lease not to exceed \$2000 a month.

XVI. No Action.

XVII. Board member comments:

Mr. Willis stated that he was not in total agreement with what the board had talked about today and he would like everyone to know it. He stated he understands what they are talking about and where they come from. Mr. Willis stated but he don't agree with it. He stated it was not going to happen, that the Board has people that have do them very fine. Mr. Yocom spoke up to Mr. Willis warning him about talking about stuff that was talked about in closed session and that there was legal penalties for that. Mr. Willis stated Preferred in the past has done the Board in the past a great job. He stated he was not sure if anyone on the Board agrees with that. He stated he was going to do what he could as a Board member that is legal and that is moral to do what he has to do.

Mr. Pearson stated that he loves Sabine County and that he raised his Children in Sabine County. He stated that he has worked in the community, Volunteered in the community and put his life on the line for people he did not know in this community. Mr. Pearson stated that he supports his community and every decision he makes at this table was for his community.

Mr. McNaughten stated he feel like the Board has chopped a lot of wood and carried a lot of water for the community. He told the Board to keep up the good work.

Dr. Comeaux: No comment

Mr. Yocom: No comment.

XVIII. Meeting adjourned at 7:56 p.m.

Phil Yocom, President
Sabine County Hospital District
Board of Directors

Joe McNaughten, Secretary
Sabine County Hospital District
Board of Directors